



Draka



**Draka's first half-year
results 2006**

- ◆ **Summary**
- ◆ **Building future growth**
- ◆ **Financial Results 1H 2006**
- ◆ **Results per Group**
- ◆ **Financial position**
- ◆ **Outlook 2006**



- ◆ Revenue growth 32.5%; volume growth of 9%, driven by Draka Cableteq and continued growth at Draka Comteq in the fibre market
- ◆ EBIT excl. exceptionals more than tripled to €39.1 million; Draka Cableteq's results sharply up, Draka Comteq stable positive result
- ◆ Operating working capital further reduced to 20.0% of revenues (1H 2005: 29.3%), despite higher raw material prices
- ◆ Preference shares with nominal value of €53.5 million extended for six years. Shares reclassified so they qualify as shareholders equity
- ◆ Outlook for 2006: continued volume growth on global cable market anticipated. Draka expects operating result and net income (excluding non-recurring items) in 2H 2006 to at least equal 1H 2006



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Building Future Growth

Building Future Growth

Strategy

- Focus on core competences
- Expand in selected markets (specialty cable & emerging markets)
- Consolidate position in mature markets

Optimisation

- Introduction of Stop, Swap & Share projects across the company
- Efficiency drive at operating level

Targets

- EBIT of €90 million in 2007
- Lower NWC to 20-22% in 2007 to reduce capital employed

Finance

- Refinancing the balance sheet
- Improving balance sheet ratios



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Building Future Growth: *Twelve months later*

◆ Strategy

- ◆ All insulated wire activities bought from International Wire Group, Inc. (USA). Transport division strongly improves its position as world's largest independent cable manufacturer
- ◆ Acquired stake of 29.9% in Oakwell Engineering Ltd. strengthening position of Marine, Oil & Gas division in Far East
- ◆ Organic growth: expanded position in China (Suzhou), opened new facilities in Australia, Indonesia and Slovakia
- ◆ Focus on core competences: divested three companies of which two non-cable companies

◆ Optimisation

- ◆ **Draka Comteq: launch of Stop, Swap & Share project in Cable Solutions EMEA division started in July 2006; Cost savings of €12 million expected in 2008**
- ◆ **Draka Cableteq: Stop, Swap & Share project (announced in September 2005) in Low-Voltage and Rubber Cable divisions well on track; Cost savings of €7 million realised in 1H 2006 plus additional €8 million to come in 2H 2006**
- ◆ **Continuing efficiency drive and focus on further cost reductions driven by the new organisational structure**

◆ Financial targets

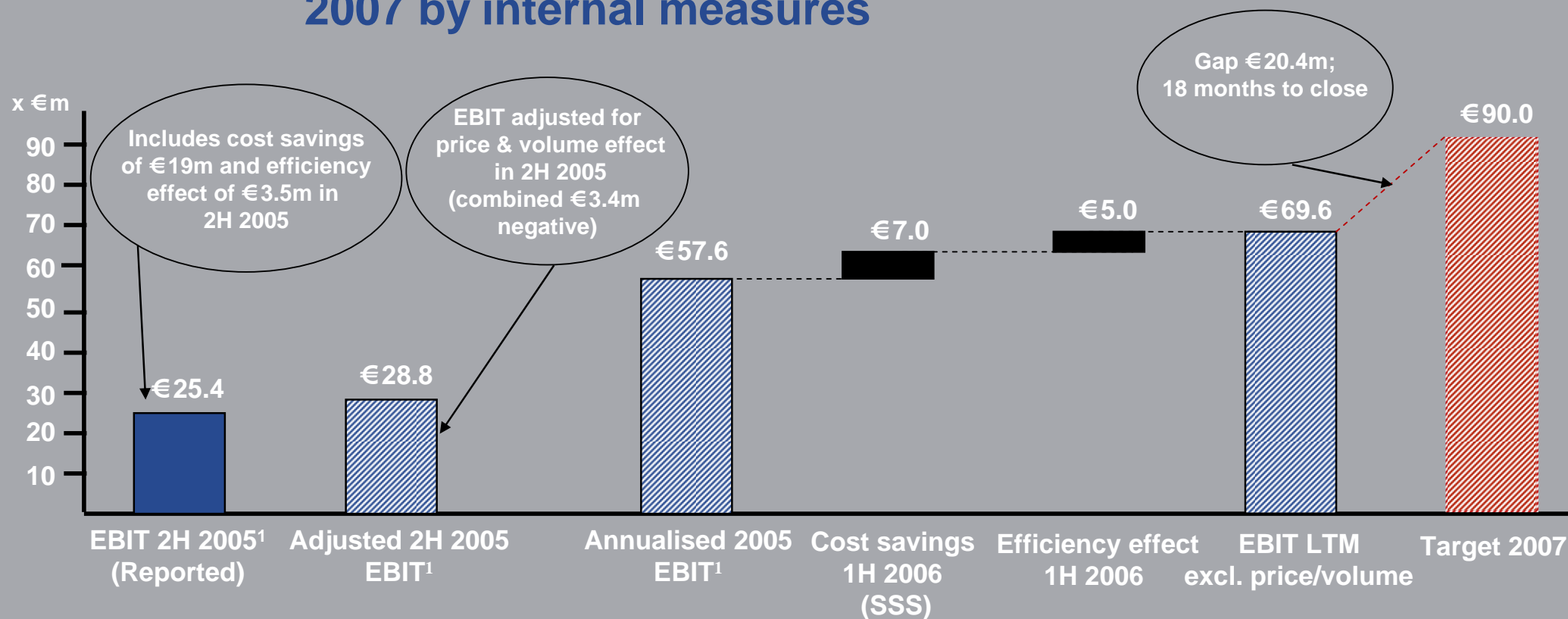
	2004A	2005A	2H 2005A	1H 2006A	2007E
Revenue	€1,684m	€1,879m	€981m	€1,190m	c.€1,800m ¹
Operating result	€20.9m	€37.6m	€25.4m ²	€39.1m ²	€90m
NWC as % of sales	27.3%	21.3%	21.3%	20.0%	~20-22%

¹ Based on copper prices of 30 August 2005 and portfolio of activities

² Excluding non-recurring items of €23m negative in 2H 2005 and €5m negative in 1H 2006



◆ Targets: Well on track to reach operating result of €90 million in 2007 by internal measures



¹ Excluding non-recurring items of €23m negative in 2H 2005

◆ Finance

- ◆ Further strengthening of balance sheet ratios by extending preference shares with nominal value of €53.5m for six years. Shares reclassified so they qualify as shareholders' equity (as from 15 August 2006)
- ◆ Refinancing finalised in September 2005:
 - ◆ Successful issue of €100 million 4% convertible bond
 - ◆ Buy back of €48.6m of existing 5% convertible bond
 - ◆ Syndicated credit facility (€350 million) syndicated in the market



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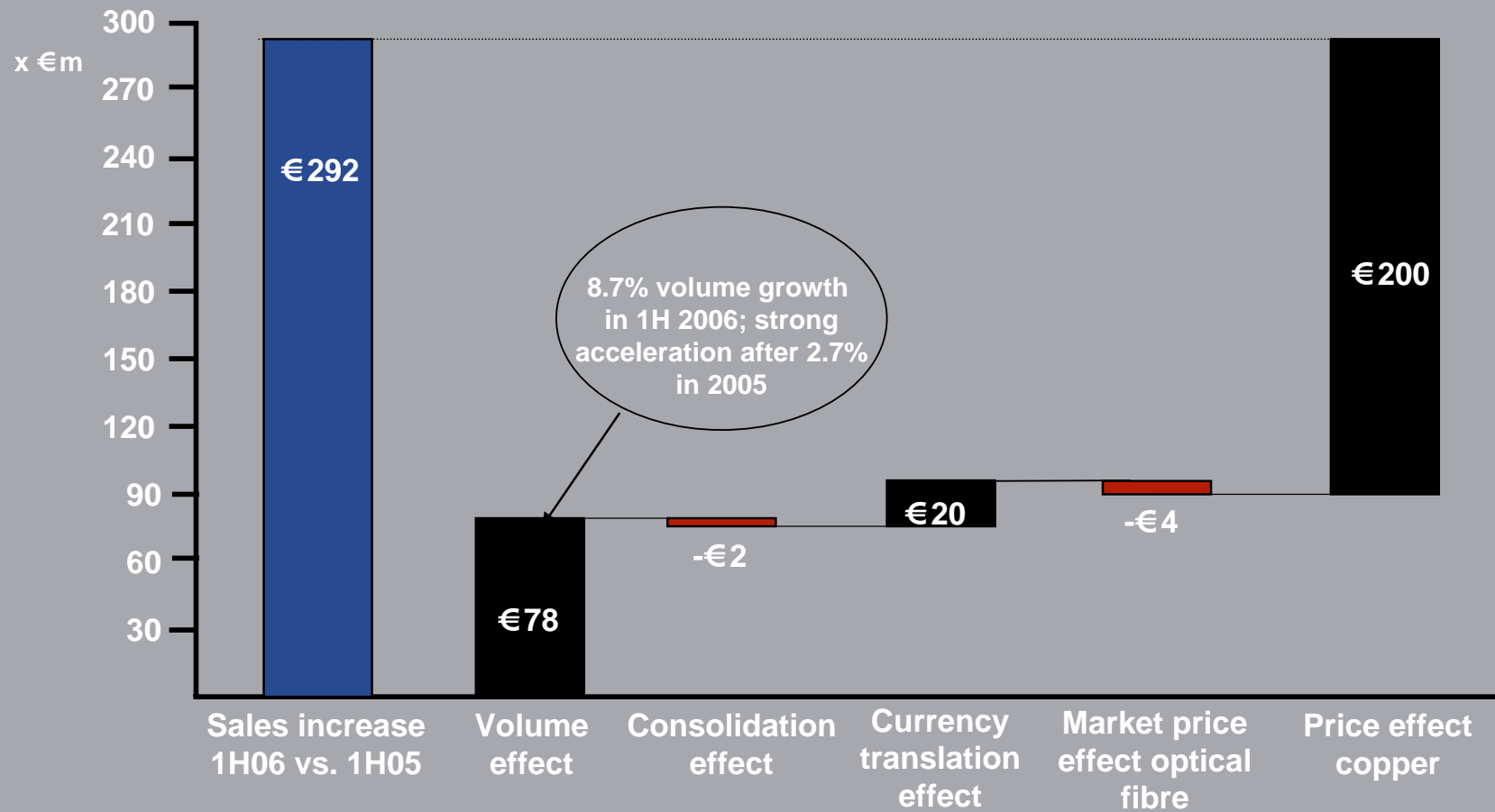
Financial results 1H 2006

(x €m)	1H 2006	1H 2006 ¹	1H 2005 ¹	2H 2005 ¹
Revenues	1,189.9	1,189.9	897.9	980.8
EBITDA	66.8	66.8	38.7	57.0
<i>EBITDA-margin</i>	5.6%	5.6%	4.3%	5.8%
EBIT	34.1	39.1	12.2	25.4
<i>EBIT-margin</i>	2.9%	3.3%	1.4%	2.6%
Net result	12.1	17.1	1.0	5.5
EPS (€)	0.34	0.48	0.03	0.15
Operating cash flow	(17.4)	(17.4)	(27.6)	125.2

¹ Excluding non-recurring items of €5.0m negative in 1H 2006, €15.4m positive in 1H 2005 and €23m negative in 2H 2005

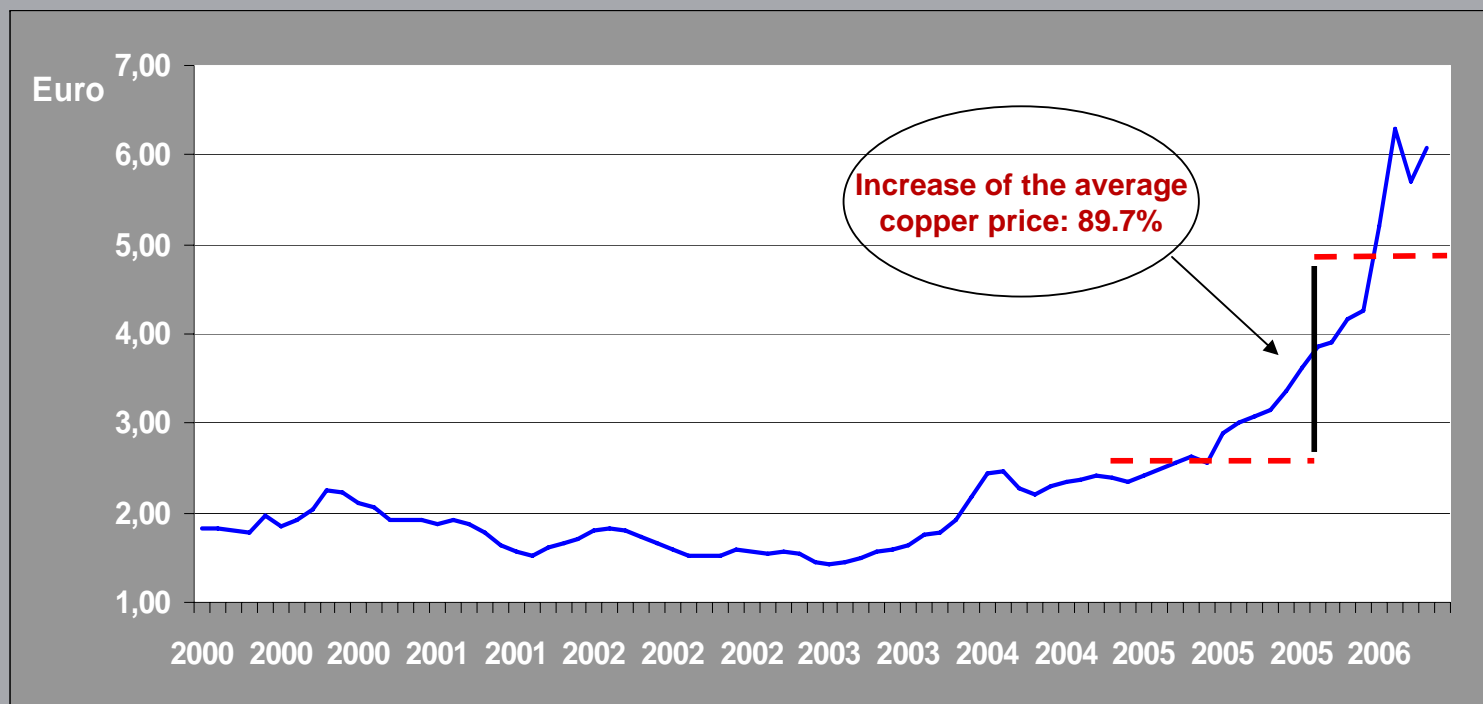
- ◆ Explanation financing costs (cash & non cash)

(x €m)	Cash	Non cash	Total
Convertible bond 2007 (€91m)			
<i>Interest</i>	2.4		2.4
<i>IFRS (3%)</i>		1.4	1.4
Convertible bond 2010 (€87m)			
<i>Interest</i>	1.8		1.8
<i>IFRS (3%)</i>		1.3	1.3
Preference dividend	4.6		4.6
Interest costs	9.4		9.4
Alcatel put		+0.8	+0.8
Total	18.2	1.9	20.1





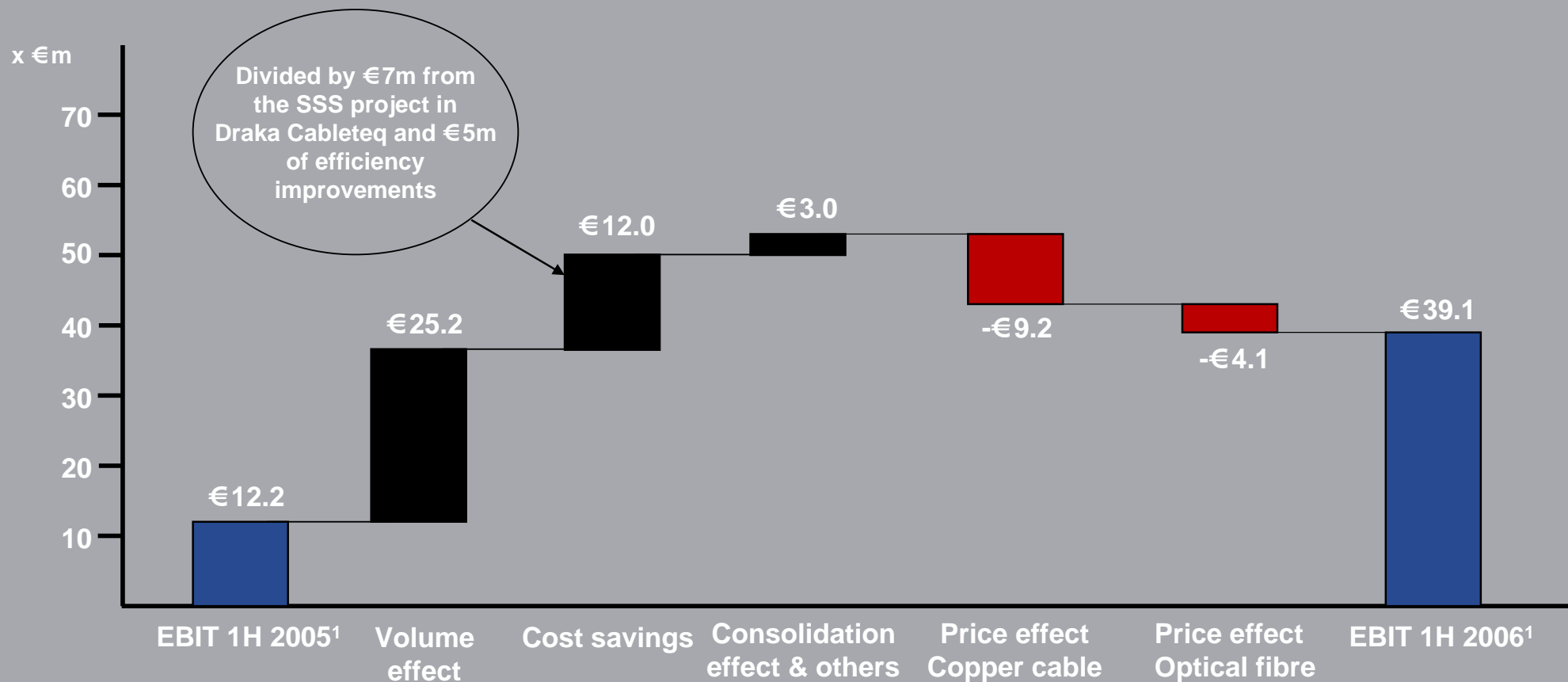
Copper price development 2000-1H 2006



Average copper price
in 1H 2006: €4.92

Copper price
4 September: €5.92

Average copper price
in 1H 2005: €2.59



¹Excluding non-recurring items of €5.0m negative in 1H 2006 and €15.4m positive in 1H 2005



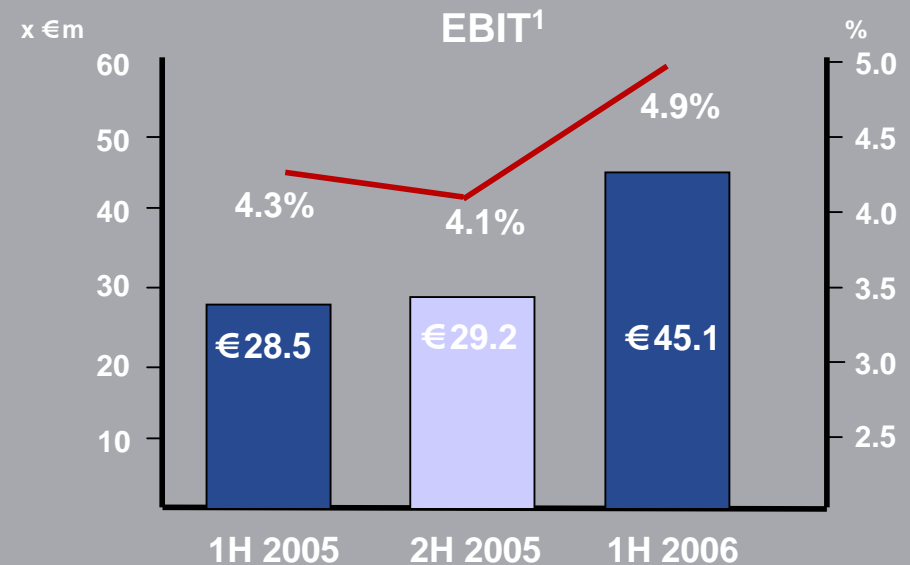
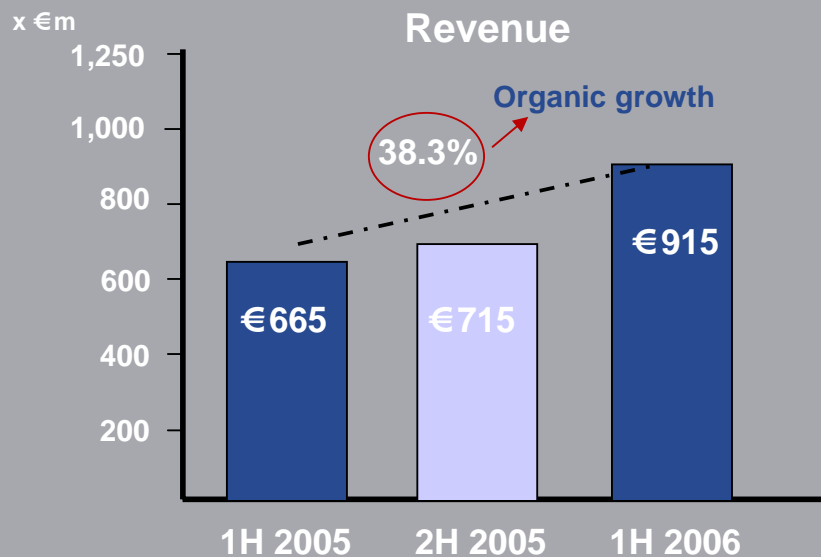
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Results per Group

(x €m)	Revenue			EBIT		
	1H06	1H05	2H05	1H06 ¹	1H05 ¹	2H05 ¹
Draka Cableteq	915.2	664.8	715.1	45.1	28.5	29.2
Draka Comteq	274.4	233.1	265.7	1.5	(8.7)	1.1
Others	-	-	-	(7.5)	(7.6)	(4.9)
Total	1,189.6	897.9	980.8	39.1	12.2	25.4

¹ Excluding non-recurring items of €5.0m negative in 1H 2006, €15.4 positive in 1H 2005 and €23m negative in 2H 2005

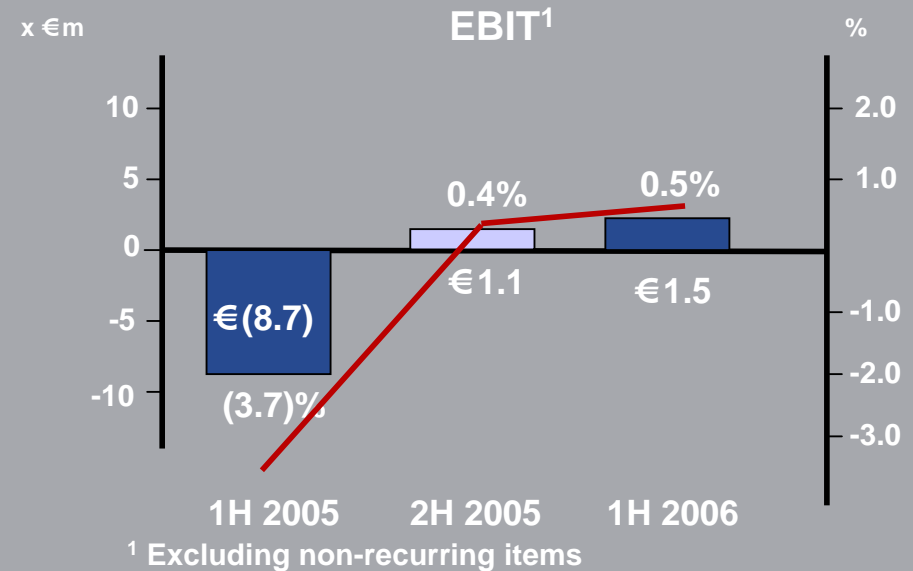
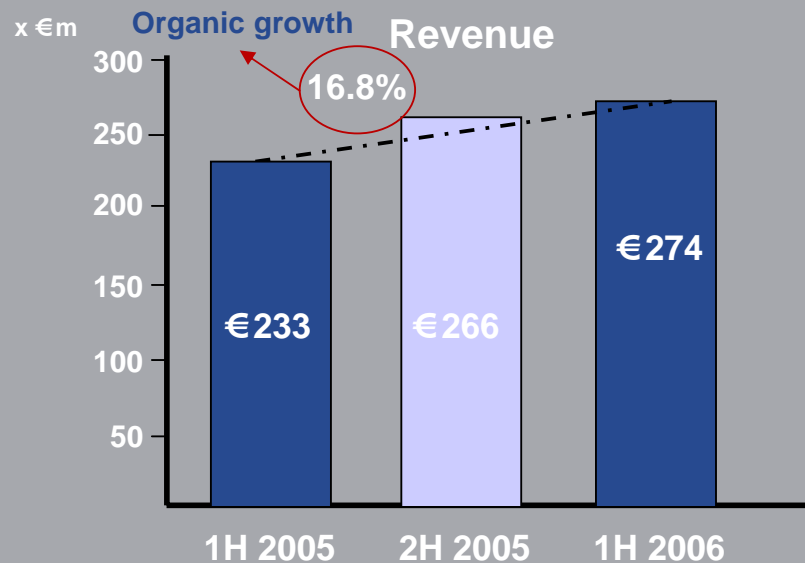
- ◆ Revenue growth 32.5%: accelerated volume growth (8.7%) & copper price impact (21.8%)
- ◆ EBIT more than tripled, driven by cost savings and efficiency drive



¹ Excluding non-recurring items

- ◆ Considerable organic revenue growth of 38.3% in 1H 2006
- ◆ EBIT growth accelerated further to 58.2% in 1H 2006
- ◆ Volume growth, better product mix and cost control contributed to improved results; Negative impact from higher raw material prices mitigated by reducing delay in passing on price increases to clients

- ◆ **Market circumstances in low-voltage cable improved; Special-purpose cable segment maintained its healthy growth**
- ◆ **Position in emerging markets and specialty cable segment expanded by the acquisition of insulated cable activities from IWG**
- ◆ **All divisions contributed to the results, with the low-voltage cable activities achieving the most progress**
- ◆ **Sharp increase in raw material prices had limited impact on margins; lower impact was realised by increased focus on passing on price increases to customers**
- ◆ **Successful completion of the first step of the Stop, Swap & Share project. Achieved cost savings €7 million in 1H 2006, additional €8 million expected in 2H 2006**



- ◆ Organic growth recorded of 16.8%
- ◆ Draka Comteq reports a stable positive result of €1.5 million
- ◆ Volume growth and ongoing cost reductions contributed to the underlying results; lower average selling prices and higher raw material prices continued to depress results

- ◆ Communication cable market experienced strong growth in single mode fibre segment (20%) and healthy performance in data communication cable (4.5%)
- ◆ Draka Comteq maintained its leadership position in Europe and China and gained further market share in the US
- ◆ Stop, Swap & Share programme announced (29 June 2006) in Cable Solutions EMEA division. Implementation is on schedule. Provision of €25 million is formed of which €5.0 million (impairment) is taken in 1H 2006. Annual cost savings, estimated at c.€12 million, will be realised in full in 2008
- ◆ New manufacturing facility in Presov (Slovakia) opened in order to meet growing demand for copper data communication products



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Financial position

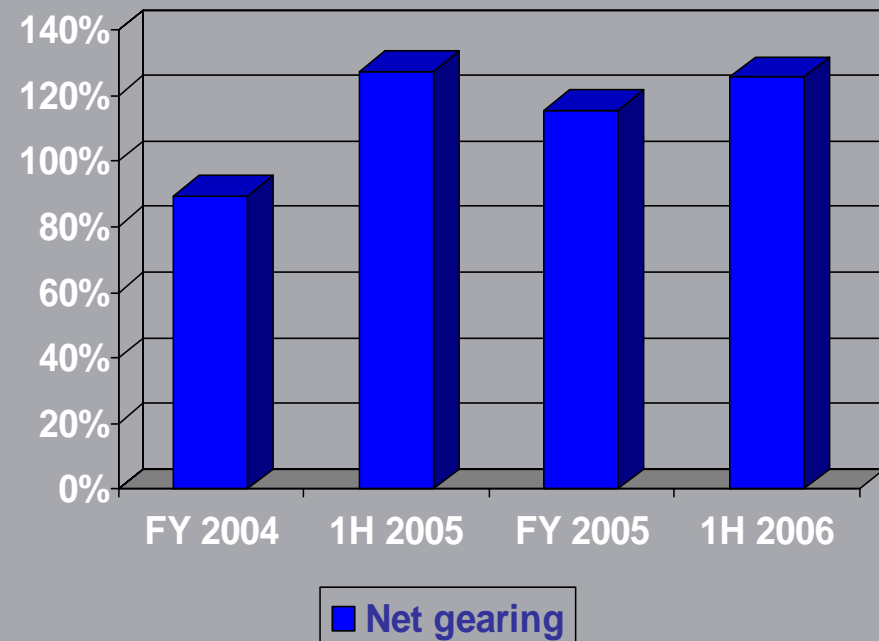
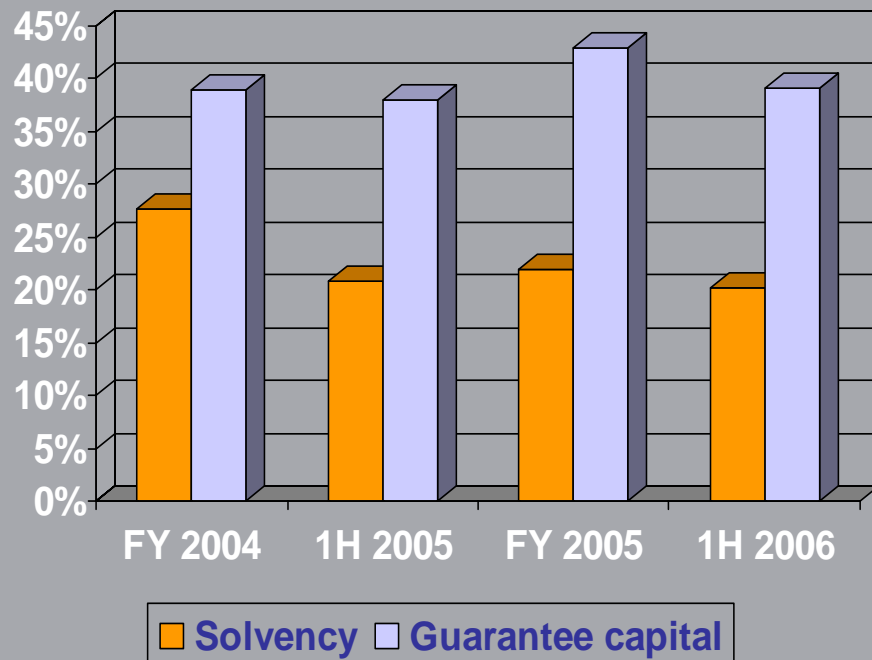
- ◆ Cash flow from operating activities improved to €(17) million from €(28) million driven by more than tripling of operating result and smaller seasonal increase in operating working capital
- ◆ Operating working capital further reduced to 20.0% of revenue (2004: 29.4%), despite 90% increase in average copper price
- ◆ Shareholder's equity increased by €53.5 million on 15 August 2006 due to change in conditions of preference shares (A); term is six years and dividend is 7.11%
- ◆ Net interest-bearing debt (excl. preference shares, incl. subordinated convertible bonds at nominal value) showed modest increase of €43 million

(x €m)	1H 2006	1H 2005	FY 2005
EBIT¹	39	12	38
Depreciation	28	27	58
Working capital	(65)	(27)	55
Others (interest, tax, provisions)	(19)	(40)	(53)
Operating cash flow	(17)	(28)	98
Dividend	(9)	(9)	(9)
CF from Investments	(14)	8	(20)
Free cash flow	(40)	(29)	69
CF from Financing	46	30	(88)
Net cash flow	6	1	(19)

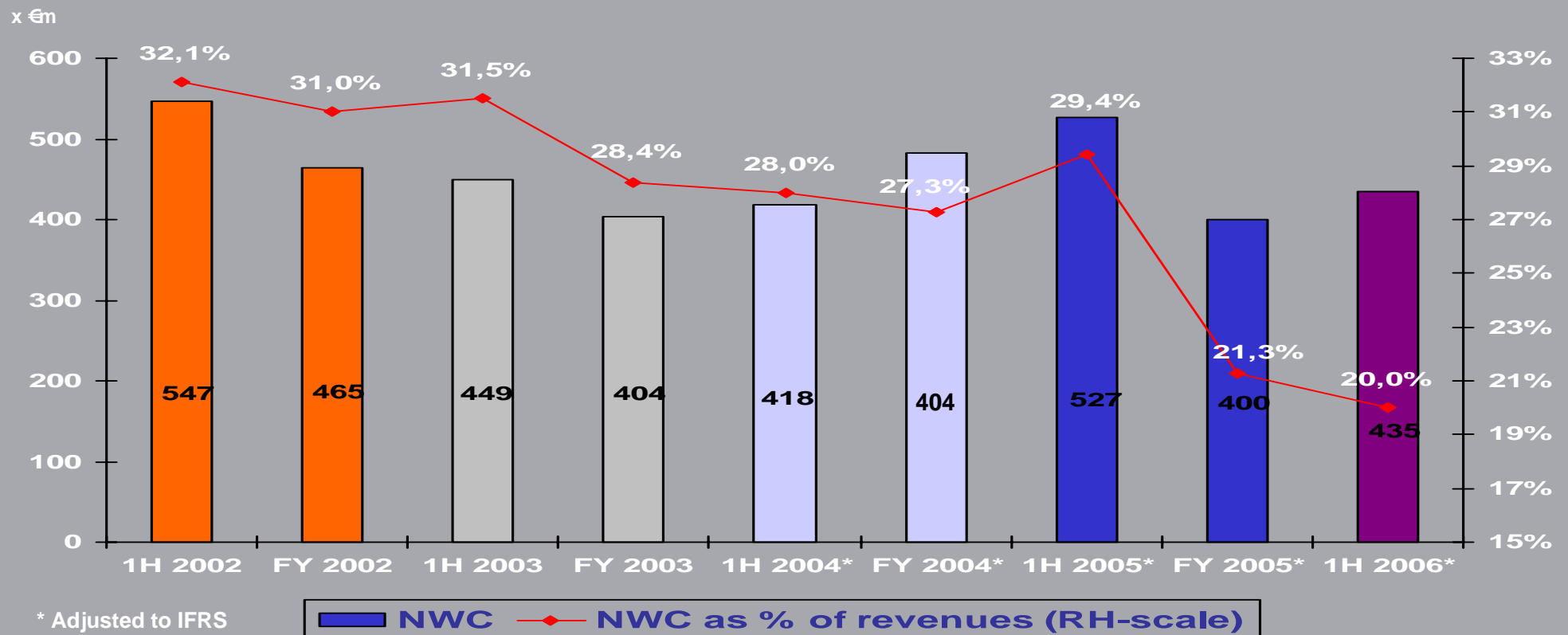
¹ Excluding non-recurring items of €5m negative in 1H 2006, €15.4m positive in 1H 2005 and €7.1m negative in FY 2005



(x €m)		1H 2006	1H 2005
Draka Cableteq	- Investments	9	13
	- Depreciation	19	18
Draka Comteq	- Investments	8	2
	- Depreciation	9	9
Total	- Investments	17	15
	- Depreciation	28	27



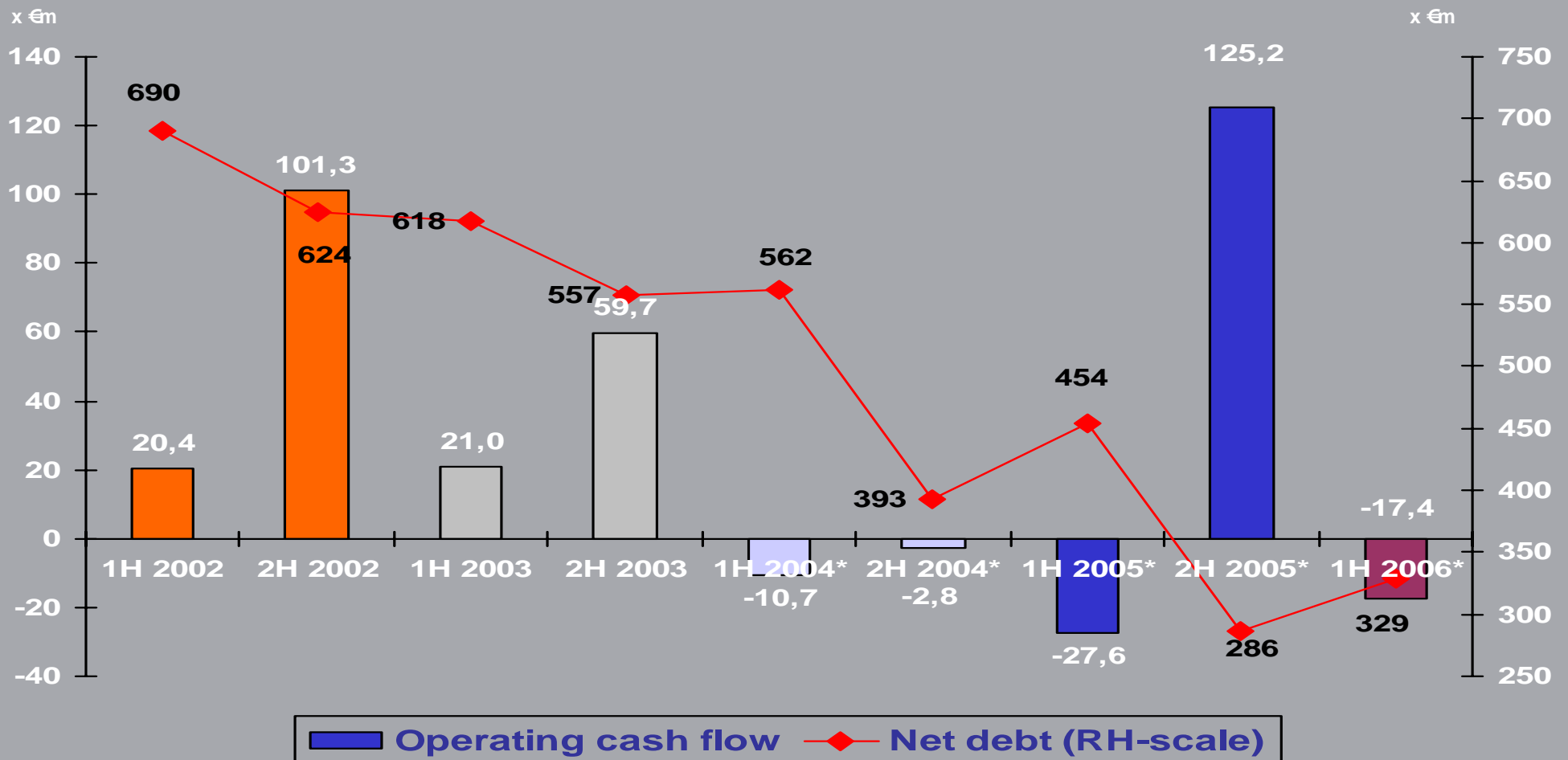
**Solvency & guarantee capital decreased, while net gearing increased;
all fully explained by financing (seasonal) increase operating working capital**



- Inventory reduced from 75 days in June 2005 to 69 days in June 2006
- Payment period with customers shortened from 82 days in June 2005 to 77 days in June 2006
- Payment period with suppliers increased from 50 days in June 2005 to 73 days in June 2006



Operating cash flow & Net interest-bearing debt



*Adjusted to IFRS

Net debt: all figures excluding preference shares incl. convertible bonds at nominal value



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Outlook for 2006

- ◆ **Positive market conditions in Western-Europe anticipated to continue; Asia and US expected to outperform European market demand**
- ◆ **Continued volume growth expected, albeit at a lower pace than in 1H 2006; growth anticipated to be driven by both specialty segment and low-voltage segment**
- ◆ **Continued management focus to address volatile raw material prices**
- ◆ **Successful completion of first step Stop, Swap & Share project; additional cost savings of €8 million expected in 2H 2006**

- ◆ **Further growth in demand for communication cable expected; ongoing good performance in fibre market and small recovery in copper telecom compared to 1H 2006**
- ◆ **Market for single mode fibre expected to grow by c.10-15% in 2H 2006 driven by US and Asian markets**
- ◆ **Sustained pressure on selling prices**
- ◆ **Important first steps in implementation of Stop, Swap & Share project within Draka Comteq's Cable Solutions EMEA division**

- ◆ **Draka expects that, barring unforeseen circumstances, its operating result and net income (excl. non-recurring items) in 2H 2006 will at least equal 1H 2006 figures.**
- ◆ **Objectives for 2006 in accordance with Draka's strategic focus:**
 - ◆ **Further strengthening of marketing organisations with emphasis on special-purpose cable segment with the aim of stimulating organic growth**
 - ◆ **Continuation of policy to strengthen Draka's organisation in general**
 - ◆ **Ongoing investment in R&D: emphasis on product innovation**
 - ◆ **Continuation of programmes aimed at greater focus at production facilities**
 - ◆ **Stabilising operating working capital ratio at level (20-22%)**
 - ◆ **Achievement of optimum free cash flow. Investments expected of c.€45 million, around 80% of depreciation**



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Invitation for Draka's factory visit 2006

- When:** Tuesday, 31 October
- Where:** Draka's Low Voltage Cable activities (Emmen, Holland)
- Who:** Analysts, journalists and institutional investors
- What time:** 11.00h-16.00h



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Q & A