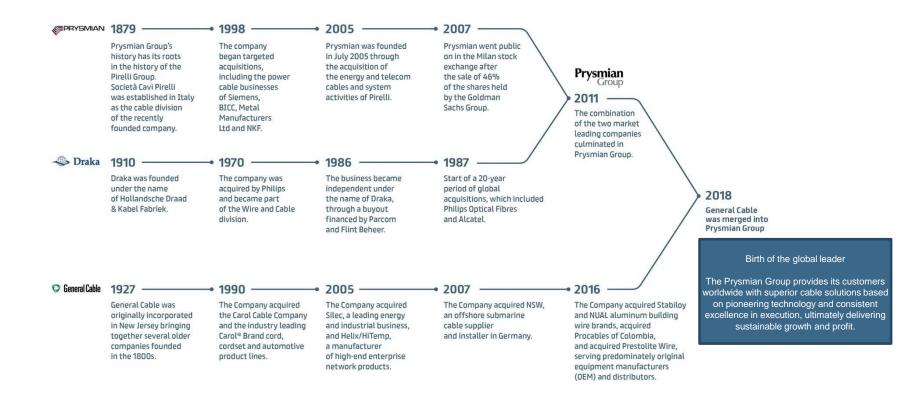


Linking energy and information to global growth

Prysmian Group company presentation

A journey that began two centuries ago



A truly global group leader in the cable industry

A global footprint ensuring higher diversification by portfolio and geographical area

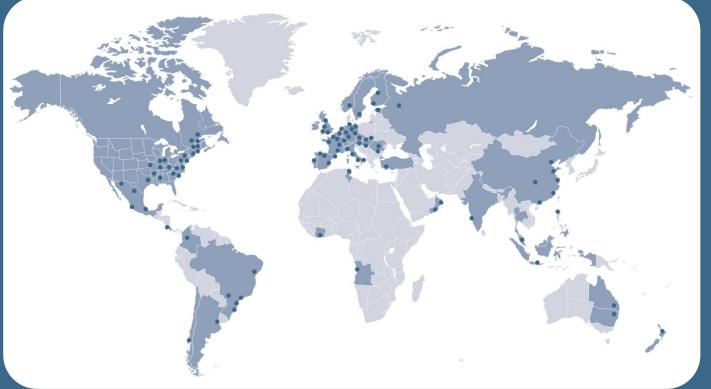












Cable technologies for all applications

POWER GRIDS

HV&Submarine | Transmission | Distribution | Offshore Wind Farms | Power from Shore | Asset Monitoring Systems | Network Components | Installation Capabilities | Overhead

TELECOMS

Optical Fibre | Telecom Networks | Submarine Telecom Multimedia and Enterprise Networks

ELECTRONICS

PRY-CAM & Omnisens Asset Monitoring Solutions Partial Discharge Measurement | Diagnostics



CONSTRUCTION & INFRASTRUCTURE

Power & Control | Multimedia



TRANSPORTATION & MOBILITY

Elevator & Escalator | Aerospace | Automotive | Rolling Stock | Marine | Railway

INDUSTRIES

Solar & Photovoltaics | Wind Turbines | Oil & Gas | Marine | Mining | Crane | Nuclear Plants | Military & Defence | Other Plants | Other Industries

Linking the Future

Prysmian Group

Helping to meet today's great challenges



The energy transition From fossil fuels to renewable sources for low carbon future



The digitalisation of our world Channelling and transporting an explosion of big data



The electrification of society Enabling the application of electrical power throughout the world



Global and flexible supply chain



Extended product range



Sustainable product innovation



Global solution provider

Advanced proprietary technologies



Partner of the world key players





Solid financial performance

2021 SALES BY GEOGRAPHICAL AREA

2021 SALES BY BUSINESS AREA





(*) Europe, Middle East, Africa.

A public company

SHARE OWNERSHIP BY TYPE AND SIGNIFICANT

SHAREHOLDERS





INSTITUTIONAL INVESTORS BY GEOGRAPHICAL AREA

A REAL PROPERTY AND

Linking the Future



Defining our purpose

We drive the flow of energy and information everywhere to enable and sustain human achievement.

Our vision and mission

Vision



Energy and information help communities develop. That's why it's so important that they're always available, and that they're supplied: *Effectively. Efficiently. Sustainably.*

Mission



We provide our customers with superior cable solutions based on state-of-the-art technology and consistent excellence in execution, ultimately delivering sustainable growth and profit.

Sharing our values

Drive

We aim to lead the industry evolution, combining our ability to develop people and business, in a clear direction while anticipating customer needs.

Trust



We want to create an environment of trust that leverages diversity and collaboration, where people are empowered to make decisions with integrity.

Simplicity



We strive to simplify anything we can, focusing on high value generating activities and timely decisions to boost our company results.





Sustainability in Prysmian Group



Sustainability is in our DNA and is an integral part of our business across the Group's entire organization

SHAREHOLDERS

Create **long lasting values** for our shareholders

Transparent and solid governance

EMPLOYEES

Wellbeing of our employees Social Ambition, focus on diversity, inclusion, safety and much more

INNOVATION

Develop new and **low carbon technologies** and processes

Net-Zero Ambition



SUPPLIERS

Early adopters of innovative technologies

Reduce their Scope 3 emissions

LOCAL COMMUNITIES

Nurture **social inclusiveness** along the value chain

Positive impact on the communities we operate in

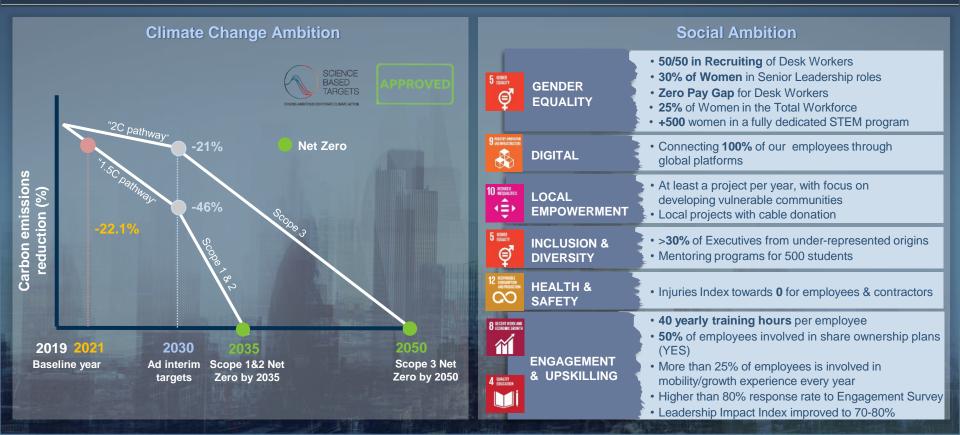
CUSTOMERS

Our innovations **reduce the** emissions of our customers

Guarantee of ethical business conduct

Our Climate Change and Social Ambitions

Prysmian Group set Net Zero targets approved by SBTi and its early commitment with Side by Side initiative turned into a Social Ambition in 2021



Innovation defines us

To us, innovation means meeting the needs of our customers and communities by understanding their business drivers as quickly as they do.

Our ability to innovate is what makes us a market leader, with a track record of delivering products that are faster, smarter and more sustainable than before. In other words, products that are simply better to enable the energy transition and power the digitalisation and electrification of our communities in a sustainable way.

OUR R&D CAPABILITIES AND RESOURCES



About **5,600** patents covering the main innovations



26 Research centres 900 Professionals

OUR INNOVATION PILLARS

New products aligned with BUs' strategies (P-Laser, ECOCABLE; etc.)

Electronics and Optical Sensing Solutions for Asset Monitoring (PRY-CAM, Omniens)



298 Product families launched during the year



Over **50** Collaborations with research centres and universities Digital Culture & Digital Products (Alesea, PRY-ID)

Innovation Accelerator & Start-ups (Corporate Hangar)

Our People Strategy

workday



- Digital inclusion of all our People
- Employee Centricity
- Users experience for effectiveness and simplicity



Powerlink

A Brand of Prysmian Group

Projects

In Laboratory

II.

LEONARDO DA VINCI

COLUMN STREET



A driving force in the energy transition

Our cable solutions are the backbone of next-generation grids, connected to cleaner, greener energy.



Offshore wind solutions bring power from sea to shore Submarine cable systems go deeper and further Land interconnectors bring power to where it's needed most

Powerlink and leadership in HV & Submarine cables and systems Our key success factors

Powerlink

A Brand of Prysmian Group

3. Integrated worldwide organisation and technology master

HQ in Milan **Regional** offices worldwide

+ 1000 people

Integrated unit for submarine and HV

0

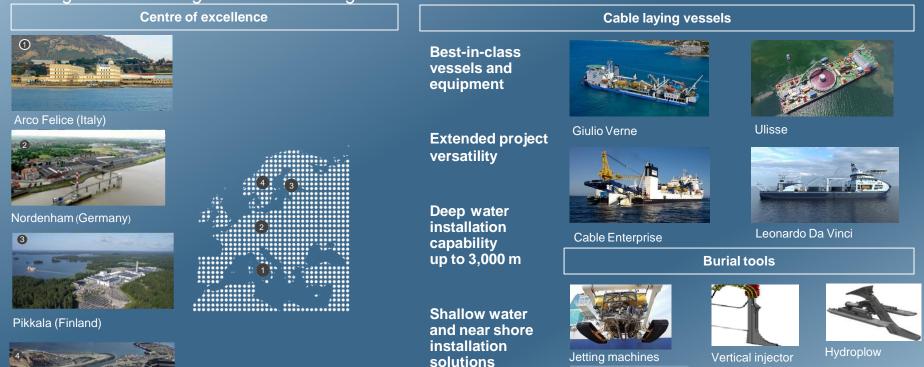
Drammen (Norway)

Submarine cable industry

Offering the widest range of manufacturing and installation assets

Powerlink

A Brand of Prysmian Group





SeaREX

Heavy duty plough

Leonardo Da Vinci: The most advanced cable-laying vessel in the world

The state of the art vessel represents a unique asset for the development of efficient and sustainable power grids to support the energy transition

With 171 metres, Leonardo da Vinci will **CONSOLIDATE THE GROUP'S LEADERSHIP** and boost the capability of submarine cable operations.

2 rotating platforms of 7,000 and 10,000 tons to ensure the **HIGHEST CAROUSEL CAPACITY IN THE MARKET.**

The capstan capacity of up to 100 tons **IS DOUBLE THE INDUSTRY AVERAGE**.

Bollard pull of about 200 tons has the **HIGHEST PULLING/TOWING CAPACITY** in its class.

Equipped to carry out the deepest power cable installations of up to **3,000 METRES.**

All technical features can lead to a **REDUCED TRANSPORTATION TIME** from the factory to the site, **IMPROVING OVERALL PROJECT EFFICIENCY.**

The first mission assigned to the Leonardo da Vinci vessel is the installation of the **Viking Link submarine cable connection** between the UK and Denmark, the world's longest power interconnection.

Other projects: Lanzarote-Fuerteventura, Saint Nazaire offshore wind farm, Sofia.

Powerlink

A Brand of Prysmian Group

Powerlink and leadership in HV & Submarine cables and systems

Our key success factors

1. Leadership in cables system solution



2020 order intake



~15 projects concluded



>60 projects currently in execution



>25 countries ww with active projects 2. Projects-based business model and turn-key approach



>2,000 km of submarine cables



> 850 km of submarine cables installed



>65,000 tons of submarine cables



~ **35 offshore wind** farms delivered in the last 10 years

Powerlink

A Brand of Prysmian Group

Heritage in high-performing submarine cables & systems





~ **30 interconnections** delivered in the last 10 years



Powerlink

A Brand of Prysmian Group



>1600 km of DC extruded submarine cables installed in the last 10 years

1 HTP Hudson Transmission Project New Jersey – Manhattan

4 Trans Bay Cable San Francisco-Pittsburg

3 Exxon/Santa Ynez Oil Platform - California

- 4 Neptune New Jersey - Long Island
- 5 Cobra Netherlands - Denmark

6 Western HVDC Link Scotland – England

7 Shannon River Ireland

8 Normandie 3 France – Jersey Island 9 Romulo

Spain – Mallorca

10lbiza – Mallorca Baleari Islands (Spain)

11Spain - Morocco II (Remo) Spain – Morocco 12Messina II (Sicily– italian Peninsula 13Normandie 1&3

UK – France

France - UK 15 NSL Norway - UK 16Mon.lta.

Montenegro - Italy 17 Sa.Pe.I.

Sardinia – Italian Peninsula 18 Capri –T. Annunziata Italy 19Dardanelles Turkey 20Cyclades Syros – Greece 21Italy – Greece Italy – Greece

27 CNP 1&3 (Cebu-negros – Panay)

Qatar

Vietnam

26 Basslink

Philippin 230 kV - 52 km

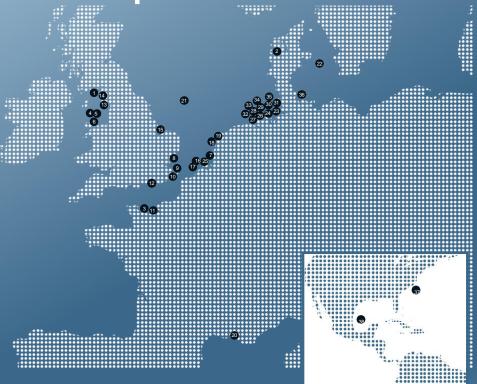
Victoria – Tasmania

24Doha Bay Crossing

25Phu Quoc Island

21Italy – Greece Italy – Greece 22Zakum Oil Field Abu Dabi – U.A.E. 23 GCCIA Saudi Arabia – Bahrain

Flagship offshore windfarms in Europe and America



1 Horn	sea 2	2 — l	JK	
66 kV				

- 2 Horns Rev3 Dk HVAC 245 kV
- 3 Saint Nazaire /Fécamp/ Calvados – FR HVAC 220 kV various sizes

13 Robin Rigg - UK

HVAC 132 kV

3x300 mm2

14 Barrow – UK

HVAC 33 kV

various sizes

various sizes

17 Rentel- BE

18 Egmond – NL

16 Bligh bank 2 – BBE

33kV various sizes

33kV various sizes

33 kV, various size

33 kV various sizes

66 kV various sizes

33 kV various sizes

21 Kincardine – UK

22 Nysted – DK

23 Helwin1 – GER

24 Helwin2 – GER

19 Westermeerwind - NL

20 Provence grand large - FR

HVAC 132 kV 3x760 mm2

HVAC 155 kV 3x400 mm2

HVAC 155 kV 3x400 mm2

HVDC ± 250 kV various sizes

HVDC ± 320 kV various sizes

33 kV

15 Teesside – UK

- 4 GWYNT-Y-MOR UK 33 kV various sizes
- 5 Ormonde UK HVAC 132 kV 3x800 mm2 33 kV various sizes
- 6 Walney I and II UK HVAC 132 kV 3x800 mm2 33 kV various sizes
- 7 Hollandse Kust Zuid III&IV HVAC 66 kV
- 8 Greater gabbard UK HVAC 132 kV 3x800 mm2
- 9 Gunfleet sands UK HVAC 132 kV 3x800 mm2 33 kV various sizes
- **10 Thanet UK** HVAC 132 kV 3x1000 mm2 and 3x630 mm2 33 kV various sizes
- 11 Borselle III & IV FR 66 kV various sizes
- 12 East Anglia UK 66 kV

Powerlink

A Brand of Prysmian Group

26 Alpha Ventus – GER HVAC 110 kV 3x240 mm2

27 West of Adlergrund – GER HVAC 220 kV 3x1200 mm2

28 Dolwin5 - GER HVDC 320 kV

- 29 Sylwin1 GER HVDC ± 320 kV various sizes
- 30 Borwin2 GER HVDC ± 300 kV various sizes HVAC 155 kV 3x800 mm2
- 31 Borwin3 GER HVDC ± 320 kV various sizes
- 32 Dolwin3 GER HVDC ±320 kV various sizes
- 33 Merkur GER 33 kV various sizes

34 Deutsche Bucht – GER HVAC 155 kV 3x400 mm2

- 35 Butendiek- GER HVAC 155 kV 3x400 mm2 33 kV various sizes
- 36 OWP Wikinger UK MV 33 kV various sizes

37 Niagara Wind Farm – USA MV 35 kV

38 Vineyard – USA HVAC - 220 kV



Milestone HV underground cable projects



Powerlink

A Brand of Prysmian Group

1. Capital Grid Washington Dc, US HVDC, 230 kV

2. Burnham Tavler Chicago, US HVAC, 345 kV

3. Olympic Tunnel London, UK HVAC, 400 kV

4. ALEGrO Belgium - Germany HVDC, ± 320 kV

5. Barajas Ariport Madrid. ES HVAC, 400 kV

6. Kasso – Tjele Links Denmark HVAC. 400 kV

7. Centralnaya -

Yuzhnaya Russian Federation HVAC, 330 kV

Italy - France HVDC, ± 320 kV

8. Umm Al Amad - Lusail Qatar HVAC, 400 kV

9. Inelfe France – Italy 10. Puerto Bravo Perù HVAC. 500 kV

11. Wagerup Western Australia HVAC, 300 kV

12. ElecLink France - UK HVDC. ± 320 kV

13. Inquia Republic of South Africa HVAC, 400 kV

14. Anhui Xiang Shuijian China HVAC, 500 kV

15. Transco United Arab Emirates HVAC. 400 kV

16. Piedmont-Savoy

Powerlink and leadership in HV & Submarine cables and systems

Our key success factors

4. The champion in enabling the energy transition



P-Laser

100% eco-friendly HTPE and fully recyclable materials

Leonardo da Vinci

The most advanced CLV in the word with reduced environmental footprint

Synthetic armor

~30% lighter than the equivalent steel

66 kV

Innovative & sustainable cables for offshore wind industry





Projects - Products

Powerlink

A Brand of Prysmian Group

Submarine power

Main Market Segments:

INTERCONNECTORSOFFSHORE WINDPOWER FROM SHOREPRODUCT PORTFOLIOBUSINESS MODELMedium Voltage, HVAC
and HVDC solutionsEPC contractor capabilityExtruded and paper
insulation technologiesRealization of full
turn-key projectsVoltage levels up to 700kVUnique manufacturing
and installation asset base

Submarine Telecom Systems

















OFFERING FULL TURNKEY PROJECT SOLUTIONS ENABLING THE ENERGY TRANSITION



MARKET Telecom, Power utilities and Oil & Gas

We are One stop shop of Turnkey Subsea Telecom Cable networks for Telecom operators, Power utilities & OGP customers.

Projects - Products

Powerlink

A Brand of Prysmian Group

Offshore Main Market Se		ies		High Voltage BU		
OIL & GAS SUBSEA from Hydraulic to Full Electrical Solutions		POWER FROM SHORE Solutions for Floating Applications	WHAT	WHERE	НОѠ	
UMBILIC Electro-Hydraulic Umbilical (a) Thermoplastic (b) Steel Tubes (c) Full Electrical		CORE ELEMENTS Low and Medium Voltage Cables Optical Cables Subsea Ancillaries	FLOATING POWER & OF Dynamic Power Cables for floating applications ROV Umbilicals Sensing Umbilicals	Ultimate technological solutions to ensure reliable achievements for our customers • 500kV AC & 525kV DC full systems	 17 plants to secure Global supply of most advanced HV & EHV cable systems 17 HV/EHV plants 3 Accessories plants 25 R&D centers 200+ qualified jointers 	Keeping leadership in the HV land market, never compromising quality vs. profitability. • Revenues in excess of 600m€
FULL RANGE	Dedicate	ed Offshore Service	s, incl. splicing	 Complete Service packages 		37% 16% 6% chongqu aishan % Zhejia ng cheng an uang an 4% BSG Hangz 6% bou S% BSG Walsin 5%

2020 figures

Efficient and safe
 Technolo
 subsea
 electrifica

production

- Technology shift towards the electrification of subsea gas compression facilities
- Offshore floating future energies (tidal and wave power generation)

Telecom

Prysmian Group

Digitalisation

Our telecoms solutions are realising the infrastructure of today and tomorrow, helping the world to meet its most pressing challenges.

Data networks must support the exponential demands of IoT, 5G, connected buildings, Industry 4.0 and more. Ensuring high-speed connectivity in the core network, within data centres or at the edge.





Our organisation

Our five business units help us to serve our customers more effectively – and with the specialist knowledge they require



Telecom Solutions Multimedia Solutions (MMS) **Optical Fibre**

Connectivity

OPGW and Specials

Linking the Future

Telecom:

In a connected world, fibre is the common denominator



Our telecoms solutions are realising the infrastructure of today and tomorrow, helping the world to meet its most pressing challenges:





Digitalisation

Data networks must support the exponential demands of IoT, 5G, connected buildings, Industry 4.0 and more, ensuring high-speed connectivity.

Network congestion

Providing an extreme fibre count and reduced diameter, the right cables are a crucial part of the world's shift towards flexible and reliable connectivity.



Fast-paced, competitive markets

We may have a global footprint, but we have a local feel when it comes to getting to know each and every customer's business – and discovering what solutions they need. Our unrivalled footprint means we can serve our customers faster, and with shorter lead times than our competitors, providing complete end-to-end solutions.



Our approach to the market

Prysmian Group Telecoms offers a one-stop-shop service solution for all your telecom needs. From fibre to cables to connectivity. From R&D and production to installation, testing maintenance and beyond. You name it, we do it all. In-house.



Becoming closer to our customers

The rise of ecommerce, the evolution of technology and a global explosion in data consumption are all examples of the increasing pressures businesses face. And at Prysmian, we're here to help.

We may have a global footprint, but we have a local feel when it comes to getting to know each and every customer's business – and discovering what solutions they need.

Our unrivalled footprint means we can serve our customers faster, and with shorter lead times than our competitors, providing complete end-to-end solutions – not just massproduced products.

And because we have plants across the world, supply chains are shortened and resulting logistics costs are lower, so we can pass those savings on to our customers too, for a lower TCO.





Our approach to the market

Prysmian Group Telecoms offers a **one-stop-shop service solution** for all your telecom needs.

From fibre to cables to connectivity. From **R&D** and production to installation, testing maintenance and beyond. You name it, we do it all. In-house.

Made up of five business units working as one integrated whole, you'll benefit from the commitments and efficiency of a single-source provider, and the **combined knowledge and capabilities of multiple specialists.**

It means we can offer **integrated**, **end-to-end solutions**, and **guaranteed expertise** at every step.



Telecom Products

TELECOM SOLUTIONS

Extensive range of **optical fibre and copper cabling**, including products for next generation networks such as hybrid cables, Fibre-to-the-Antenna (FTTA) and 5G.

PRODUCT HIGHLIGHTS



Sirocco: boasting world-record fibre densities & cable diameters for microduct cables, including the worlds first range of 180 µm fibre cables



-

FTTA and 5G: A large portfolio of optical fibre, power and hybrid cabling and connectivity solutions for the deployment of next generation networks, such as Fibre to the Antenna and 5th generation mobile networks



FlexTube: Optical micromodule cables made of soft flexible materials. **FlexRibbon™** in **MassLink™** fibre cable technology for building high fibre count access and core networks at rapid speed. The latest addition to the family, the 6,912-fibre cable, meets the highest fibre count demanded in highperformance data centre networks

CasaLink: pre-connectorised solution for the rapid deployment of the final optical drop cable to the customer

Telecom Products

MULTIMEDIA SOLUTIONS

Copper and fibre cables for short/medium distance applications in offices and data centres, and studio cables for radio, TV and film

Signalling cables for railway network systems.

Coaxial RF cables

Base station and antenna connections in mobile networks

PRODUCT HIGHLIGHTS

- GEN5 10G: Smallest and highest performing CAT6A products on the market
- > UC900 SS23 Cat.7 LSHF-FR Cca & B2ca: Upgraded CPR class
- > UC Future® with FlexTube® or FlexRibbon®
- > MMS OM5 Fibre: Expanding the need for BB-OM5 fibre
- Single Pair Ethernet (SPE)

OPTICAL FIBRE

Complete range of **single-mode**, **multimode** and **specialty fibres** designed for every purpose

PRODUCT HIGHLIGHTS

BendBright^{xs} 200 μm and BendBright^{xs} 180 μm, specifically fit for cable densification and miniaturisation enabling sustainable, future-proof and cost-effective networks.

BendBright^{xs} fibres provide enhanced digital security to optical networks. BendBright^{xs} OM4 and OM5 multimode fibres supporting the high-speed data centre applications



Telecom Products

CONNECTIVITY

Racks, joints, wall boxes, customer termination boxes and pre-connectorised products – including indoor, outdoor, and high density products. Extensive portfolio of pre-connectorised optical cables available in a wide range of fibre count, fibre types and mechanical constructions

OPGW and SPECIALS

Products for Electrical overhead lines, helping electrical utilities to support the digitalisation of their assets

Oil and Gas applications Providing hydrocarbon resilient, fire resistant, and flame-retardant solutions

Sub-aqua application Enabling the deployment of fibre into particular rights-of-way such as dams, rivers, sewers, and water pipelines

Industrial applications An extensive range of high-performance systems for railways, tunnels and industrial applications where extreme durability is vital

Distributed Fibre Optic Sensing (DFOS) systems Particular fibre optic cable designs to detect and monitor the activities and processes of critical infrastructure



Electrification

Cable solutions for all sectors, industries and infrastructures to enable the application of electrical power throughout the world





Energy & Infrastructure

Renewable Energies



Transportation

Heavy Industry & Plants

Electrified mobility



Condition assessment & asset monitoring



E&I strategy key pillars

(]00)

Customer centricity

Continuously **monitor customer satisfaction levels** and share realignment plans



Digitalisation

Support customers' growing needs to go digital

Improve one-to-one communication flows



Sustainability

Focus on **sustainability** in our product offering

Co-develop 'Green Offer' activities with customer accounts



Innovation & servitisation

Develop and deliver innovative solutions and services on top of our product offering

Promote product differentiation and innovation



Supply chain

Improve customer service via efficient stock management in order to respond quickly to market changes and varying customer needs, while offering shorter delivery times

What we do for the construction industry

Our insulated building wires provide secure, reliable power to buildings and structures







Our portfolio includes products suitable for all domestic wiring circuits found in a typical home We offer an unrivalled portfolio of low-voltage cables, manufactured to the highest quality standards Our electrical equipment is designed for use with a voltage rating between 50V and 1000V for alternating currents, and between 75V and 1500V for direct current

What we do for Power Distribution

Our solutions exist to help grid operators and utilities, industrial companies, and installers transmit and distribute the energy that powers every aspect of our world.



Our product portfolio includes both **aerial and underground medium-voltage cable systems** (including P-Laser) for the connection of industrial and/or residential buildings to the primary distribution network, alongside low-voltage cable systems for power distribution and cabling to buildings.





Linking global challenges to a variety of industries

At Prysmian Group, we are helping OEM and industrial businesses across the world meet ever-changing and increasingly demanding challenges.

Innovation

Our commitment to innovation has allowed us to engineer bespoke product designs, drive the evolution of our product portfolio and excel in developing high-end technologies.

Efficiency Increase, Reliability & Performance

For industries where reliability of equipment performance is paramount, our cables provide the backbone of dependable and high performing equipment, with high performance under electrical, physical and mechanical stresses, torsion, bending, radiation and any other stress linked to harsh environments.

Decarbonisation & Electrification

We are powering greater sustainability for the renewable industry, both wind and solar; we are driving efficiency and safety of operations for heavy industries – such as crane and mining, and industrial infrastructures – such as nuclear, hydro and power plants; and we are enabling decarbonisation in transportation, whether for railway, rolling stock or marine.





Linking the Future

Industrial & OEM key drivers



Innovation



Sustainability



Digitalisation



Servitisation



Customer intimacy Global capabilities & local presence



Outstanding & complete product portfolio

Industrial & OEM Product Range By Application



LV, MV and special cables used in solar PV panels and solar electrical infrastructure



HV, MV, LV and special cables used inside wind turbines and for their connection to the grid





All types of electric wiring and harnessing on board vehicles

E-MOBILITY INFRASTRUCTURE

AC and DC cables for Electric Vehicles charging applications



Linking

the Future

MV, LV, instrumentation, control and special cables for a variety of infrastructures: airports, bridges, processing plants, etc.



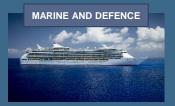
Power, Control, Signaling, Communication cables and accessories for railway lines



LV cables used to operate water treatment, pumping and irrigation machineries



MV, LV & special cables for equipment and machinery in opencast and underground mines, tunnelling applications and mine electrical infrastructure



MV, LV, instrumentation, control and special cables used on board civil, merchant and military ships



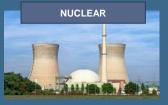
MV, LV and special cables used in port cranes for containers handling and port electrical infrastructures



Power, control, instrumentation and special cables and accessories for off-shore, onshore and down-well pump applications; downhole technology for well completion



Cables, harnessed kits, handrails, components and services for elevators, escalators and moving walks



Power, Control, Instrumentation and Communication cables used inside nuclear plants and surrounding areas



Instrumentation, Power, TLC and special cables for use on board trains, metros and trams



Power, Instrumentation, Control and Communication cables used to operate substations' equipment

Electronics and Optical Sensing Solutions

4.1

Monitoring Solutions for Data-Driven Asset Integrity



A Brand of Prysmian Group

For data-driven power

4.1



Low Voltage Monitoring

Safety of home electrics Instrumental tests for certification Power Quality Consumption

Power Grids Monitoring

Partial Discharge Temperature Pressure Currents Acoustic Events

Services

Partial Discharge Spot Measurement Fault Location Diagnostics



Linking the Future



